

County Council Meeting –11 December 2012

REPORT OF THE CABINET

The Cabinet met on 23 October and 27 November 2012.

In accordance with the Constitution, Members can ask questions of the appropriate Cabinet Member, seek clarification or make a statement on any of these issues without giving notice.

The minutes containing the individual decisions for 23 October 2012 meeting are included within the agenda at item 13. The minutes of the 27 November 2012 meeting will be circulated separately. Cabinet responses to Committee reports are included in or appended to the minutes. If any Member wishes to raise a question or make a statement on any of the matters in the minutes, notice must be given to Democratic Services by 12 noon on the last working day before the County Council meeting (Monday 10 December 2012).

For members of the public all non-confidential reports are available on the web site (www.surreycc.gov.uk) or on request from Democratic Services.

1. STATEMENTS/UPDATES FROM CABINET MEMBERS

Local Account

I am pleased to bring the Adult Social Care Local Account.

Following the decision by CQC to discontinue its national inspections of Adult Social Care Departments, the Department of Health decided that the presentation of the position of local authorities would be a way of highlighting the position within the sector.

I believe that the report enclosed with your Green Book shows a significant improvement on the last inspection which showed that the department had moved from 'Adequate' to 'Performing Well'. The report shows an improved picture and I would have hoped for an enhanced assessment under the old system. In many respects the Department is now performing at an improved level and this is increasingly being recognised at national level. There is still significant work to be done to further increase the level of performance within the Department and this is being monitored via sixteen development projects. Many of the original projects have now been implemented and become embedded within our normal work.

Significant thanks and praise must go to all the managers and personnel within the Department who have coped with so many changes regarding structure, relocation and IT systems without complaint and with professional diligence and commitment.

There is still work to be done to ensure an equality of good practice, particularly in relation to personalisation across the system.

From the outset we have had two drivers. The first, a good service for every individual for whom we provide care and the second that this should be done, and could only be done, by running a good business. Therefore, we use PVRs not just to ensure value for money but to ensure that the service was the correct service with better outcomes for the users.

This has been done against a background of financial austerity where over three years, including this year, the Department has been called upon to make savings of £88 million with a further £83 million savings expected in the next four years. This at a time we have increased pressures from transitions, dementia and a growing older population -- a considerable achievement.

In the future we need to reconfigure some of our delivery through continued integration at Borough and District level, leading joint commissioning through the Health & Wellbeing Board with the wider medical community and delivery of some services via a local authority trading company.

A whole programme not easily achieved – but achievable.

Michael Gosling
Cabinet Member for Adult Social Care and Health

2. RECOMMENDATIONS ON POLICY FRAMEWORK DOCUMENTS

27 November 2012

A SCHOOL ORGANISATION PLAN 2012 2021

1. The Cabinet at its meeting on 27 November 2012 considered the report on the School Organisation Plan 2012 - 2021. The recommendations and reasons for recommendations considered by Cabinet are attached at Appendix 1. The report submitted to Cabinet is attached as Appendix 2, with the School Organisation Plan being attached separately to the agenda.

2. The Cabinet RECOMMENDS:

That the School Organisation Plan 2012 – 22 be approved.

B SUPPORTING THE ECONOMY THROUGH INVESTMENT IN TRANSPORT AND INFRASTRUCTURE 2012 -2019

1. The Cabinet at its meeting on 27 November 2012 considered the report on Supporting the Economy through Investment in Transport and Infrastructure 2012 2019. The recommendations and reasons for recommendations considered by Cabinet are attached at Appendix 1. The report submitted to Cabinet is attached as Appendix 3.

2. The Cabinet RECOMMENDS:

- (1) That the revised list of Surrey County Council Major Schemes, as laid out in Annexes 1 and 2 of the submitted report, be endorsed.
- (2) That the choice of Major Schemes to be progressed in any given year to be taken by the Strategic Director Environment and Infrastructure in consultation with the Cabinet Member for Transport and Environment.
- (3) That the “New Homes Bonus” funding be used to provide for that proportion of the preparatory work relating to the schemes, which is not recoverable from capital funding. The estimated cost of this for the 2012-15 period is c. £1.2m.

- (4) That the Cabinet be provided with a high-level update on the Major Schemes programme every 2 years, except where significant developments require immediate referral.
- (5) That support continues to be given to Highways Agency (HA) and National Rail (NR) schemes in Surrey as detailed in their programmes, in Annexes 3 and 4 of the submitted report.
- (6) That delegated authority be given to the Strategic Director for Environment and Infrastructure in consultation with the Leader and Cabinet Member for Transport and Environment to approve changes to the list of schemes where these are individually valued at less than £5 million.

3. REPORTS FOR INFORMATION / DISCUSSION

A PUBLIC VALUE REVIEW PROGRAMME CLOSING REPORT

1. A three-year Public Value Review (PVR) Programme was launched in July 2009 to review all Council services and functions. The objective of the Programme was to identify ways to improve outcomes for Surrey residents and ensure the Council delivers value for money by reducing costs. A focus on 'public value' meant putting the things that are most important to Surrey residents at the heart of the changes the Council needed to make.
 2. The Programme has been completed successfully. The 29 reviews undertaken have delivered a range of performance improvements and supported the implementation of new and innovative ways of delivering services. At the same time the Programme has made a vital contribution to delivering savings, identifying total savings of £279m to be delivered by 2016.
 3. The achievements and lessons learnt from the Programme are set out in the Cabinet report, attached as Annex 1 to that report and which will be circulated widely within and outside of the Council.
- 4. The Cabinet agreed:**
- (1) That the achievements delivered through the Public Value Review Programme be acknowledged.
 - (2) That officers, Members and other stakeholders who contributed to the PVR Programme be thanked.
 - (3) That the PVR Programme be formally closed and Cabinet Members and Strategic Directors be asked to ensure agreed PVR improvements and savings are delivered and monitored through the Council's financial, performance and risk management arrangements.
 - (4) That Select Committees be requested to continue to play a vital role via monitoring and scrutiny to ensure delivery of PVR improvements and savings.
 - (5) That the PVR Programme Closing Report be agreed and published on the Council's website and circulated widely within and outside of the Council.

B ONE COUNTY, ONE TEAM – STRENGTHENING THE COUNCIL’S APPROACH TO INNOVATION

1. Over the coming years the council will need to continue to strengthen its capacity and capability to innovate in order to continue improving outcomes and value for money for Surrey’s residents. The Cabinet report explained the reasons for this and describes the development of a strategic framework to achieve a strong “One Team” approach to innovation.
2. The council will define innovation as “**ideas into action to improve lives in Surrey**”. This simple and broad definition allows for the fact that innovations come in many forms: they can be small or large scale; incremental or radical; they can relate to a specific service, a process or a whole system; they can be entirely new or borrowed and applied in a new setting; but whatever they are, they must improve the lives of Surrey’s residents.
3. An overall strategic framework is required to help embed a “one team” innovation approach into the council’s DNA. The strategic framework is purposefully high level. It has three elements.
 - A definition of innovation for Surrey
 - The process and key phases of innovation
 - The building blocks for stronger innovation
4. **The Cabinet agreed:**
 - (1) That the strategic framework for innovation set out in the report in order to build on the council’s recent achievements and further strengthen its innovation capacity and capability be approved.
 - (2) That the Chief Executive works with colleagues to develop and implement the strategic framework for innovation and provides a progress report to the Cabinet on 26 March 2013

**Mr David Hodge
Leader of the Council
30 November 2012**

CABINET IS ASKED TO MAKE THE FOLLOWING RECOMMENDATIONS TO THE COUNTY COUNCIL:

A. SCHOOL ORGANISATION PLAN

That the School Organisation Plan 2012 – 22 be approved.

Reasons for Recommendations

The School Organisation Plan is a key contextual document used by Schools and Education Stakeholders when making long term plans. Its annual review is necessary to ensure that the best information is used in this planning process. Any comments received can both inform the existing plan and shape future iterations.

B. SUPPORTING THE ECONOMY THROUGH INVESTMENT IN TRANSPORT AND INFRASTRUCTURE 2012 - 2019

1. That the revised list of Surrey County Council Major Schemes, as laid out in Annexes 1 and 2 of the submitted report, be endorsed.
2. That the choice of Major Schemes to be progressed in any given year to be taken by the Strategic Director Environment and Infrastructure in consultation with the Cabinet Member for Transport and Environment.
3. That the “New Homes Bonus” funding be used to provide for that proportion of the preparatory work relating to the schemes, which is not recoverable from capital funding. The estimated cost of this for the 2012-15 period is c. £1.2m.
4. That the Cabinet be provided with a high-level update on the Major Schemes programme every 2 years, except where significant developments require immediate referral.
5. That support continues to be given to Highways Agency (HA) and National Rail (NR) schemes in Surrey as detailed in their programmes, as laid out in Annexes 3 and 4 of the submitted report.
6. That delegated authority be given to the Strategic Director for Environment and Infrastructure in consultation with the Leader and Cabinet Member for Transport and Environment to approve changes to the list of schemes where these are individually valued at less than £5 million.

Reasons for Recommendations

The programme has been designed primarily to support economic growth and regeneration in Surrey, in partnership with district and borough councils. However, schemes will also be consistent, where applicable with other objectives in the Surrey Local Transport Plan.

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